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District 5300



**President**

Rebecca Collett

**President Elect**

Jeanne Radde

**Secretary/Treasurer**

Lori Clarke

**Immediate Past President**

Bruce MacKenzie

**Directors**

Amber Fuhrman

Eric Colvin

Jordana Lane

Tom Martin

Joe Wittenwiler

**Advisor**

**Executive Secretary**

Melissa Brooks

**Committee Chairs**

Community Service-Paul Gustilo

Int'l Service-Scott Baranoff

Vocational Service-Fred Fukumoto

Foundation-Troy Lochhead

Club Service-Tom Martin

Membership-Bruce MacKenzie

Public Relations/Calendar/

Newsletter-Keith Thomas

Programs-Eric Colvin

Interact Club-Paul Gustilo

**Monday, Noon**

Lawry's Prime Rib Restaurant

4043 Howard Hughes Parkway

(Paradise and Flamingo)

Las Vegas, NV

501c(3) Tax ID# 81-1650174

501c(4) Tax ID# 88-6008778

**PO Box 752612**

Las Vegas, NV 89136

[melissabrooks1@outlook.com](mailto:melissabrooks1@outlook.com)

Club Phone-702-870-4655

Check us out on our website

[www.lvsr.org](http://www.lvsr.org) and on Facebook at

/lasvegassouthwestrotary

#VegastStrong

# Las Vegas Southwest Rotary Newsletter

## 6/8/26

Conducting:

Invocation and Pledge:

Photos:

Mic duty:

Newsletter:

Pres. Rebecca

Keith Thomas

Bruce Pope (Tom Martin is still partying in France)

see attached or click [here](#).

Paul Gustilo (til the mic quit)

Keith Thomas – (the newsletter is posted each

week on our [website](#) and on our [Facebook page](#)

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### VISITING ROTARIANS

None today

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### GUESTS

**Becky MacDonald** joined us as a guest of **Tom Novotny**. She used to be a member years ago at the Las Vegas West Club and they happened to meet up a few days ago. He saw her and thought that he knew her but being a gentleman he didn't want to seem forward and approach her.



Not to worry, inasmuch as she recognized him and said "Hey, you'r Tom, right?" Long story short, she joined us today for lunch. She is a financial advisor and has her own firm, "[MacDonald Wealth Associates](#)". Interesting fact about Becky is that she was a Rotary Exchange student. Welcome, **Becky**. Visit us again soon.



## SERVICE ABOVE SELF

### THE OBJECT OF ROTARY

The Object of Rotary is to encourage and foster the ideal of service as a basis of worthy enterprise and, in particular, to encourage and foster:

**First** The development of acquaintance as an opportunity for service;

**Second** High ethical standards in business and professions, the recognition of the worthiness of all useful occupations, and the dignifying of each Rotarian's occupation as an opportunity to serve society;

**Third** The application of the ideal of service in each Rotarian's personal, business, and community life;

**Fourth** The advancement of international understanding, goodwill, and peace through a world fellowship of business and professional persons united in the ideal of service.

### THE FOUR-WAY TEST

Of the things we think, say, or do:

1. Is it the **truth**?
2. Is it **fair** to all concerned?
3. Will it build **goodwill** and **better friendships**?
4. Will it be **beneficial** to all concerned?

### ROTARIAN CODE OF CONDUCT

The following code of conduct has been adopted for the use of Rotarians:

As a Rotarian, I will

1. Act with integrity and high ethical standards in my personal and professional life
2. Deal fairly with others and treat them and their occupations with respect
3. Use my professional skills through Rotary to: mentor young people, help those with special needs, and improve people's quality of life in my community and in the world
4. Avoid behavior that reflects adversely on Rotary or other Rotarians
5. Help maintain a harassment-free environment in Rotary meetings, events, and activities, report any suspected harassment, and help ensure non-retaliation to those individuals that report harassment.

**Aric Graham** was accompanied today by his son, **Eli Graham**. **Aric** said **Eli** has just finished the second grade. After 21 years in Las Vegas, **Aric** is in the process of moving his family to Seattle to be nearer the kind of specialized medical care that **Eli** might need in the future. His Las Vegas SouthWest Rotary membership has been changed to "Honorary" and he said he hopes to visit from time to time. He has a new job with [Seattle Bank](#) as EVP, Market Leader, Commercial & Private Banking. Congratulations on the new job and we are going to miss you (Go Valpo!)



### Aric Graham

EVP, Market Leader,  
Commercial & Private Banking



agraham@seattlebank.com



d: 206.281.1514  
o: 206.281.1500



Rainier Square  
401 Union Street, Floor 29



## ANNOUNCEMENTS

**Jeanne Radde** announced the date (6/13/26, next Saturday) and location ([The Retreat on Mt. Charleston Peak](#)) for her Presidential Retreat. She also reminded everyone that she sent out a survey and to please complete them and return them as soon as possible. A copy of the survey is attached if you haven't received one yet or can't access her emailed link.

**Bruce MacKenzie** announced that **Debunking** is scheduled for Thursday, June 25, 2026, starting at 6:00 p.m. It will be held in Nino's Kitchen at Angel Park Golf Club. Nino's Kitchen is located in Summerlin and has breathtaking views of the Mountain, Palm and Cloud 9 golf courses. He said that in recognition of **Pres. Rebecca's** roots in Texas, the menu will feature BBQ.

## RECOGNITIONS

**Duncan Lee** was asked about if he has any trips planned. He said that he may be going to Europe to play a little golf. He did say that he had attended the Golden Knights wild game three last Saturday that featured the Knights winning in double overtime. Apparently, he left a little early and missed the entire excitement. Oh well, he said he will be at the next game and let's hope he stays for the whole thing this time.

**Keith Thomas** was supposed to be thanked for his recent [article](#) in the District Newsletter (click [here](#) for the full newsletter.) A copy of the article is attached to the newsletter for those who may be technologically challenged. 😊

### LV Southwest Rotary Celebrates 60 Years of Service

By Keith Vern Thomas



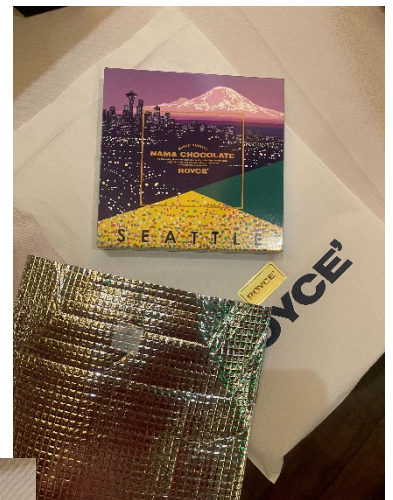
### UPCOMING SPEAKERS AND EVENTS

2025-2026 calendar - ATTACHED BELOW. Note that the 2026-2027 meeting dates, dark dates, and board meeting dates are also included on the calendar which comes directly from DacDB. Click [here](#) to see an online copy of the draft 2026-2027 meeting dates, dark dates, and board meeting dates, which will be discussed at **Jeanne's** Presidential retreat. A copy is also attached to the newsletter.

### GIFTS FOR THE PRESIDENT (Pres. Rebecca's recommended gift is jewelry.)



**Paul Gustilo** said that he and Nancy were in Seattle over the weekend and while there came across a famous Japanese chocolate store, called [Royce](#). After the meeting, your newsletter editor asked **Pres. Rebecca** if he could open it to make sure it actually contained chocolate (given the accusations made of the newsletter editor's gift last week 😊). Although the scotch tape on the bag seemed to indicate a "repackaging" attempt, further investigation revealed a pristine sealed box of chocolate.



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## JOKE OF THE DAY

**Scott Baranoff** – (Hmm, how to describe his joke delicately? - Two doctors, one nice, happy and young, and one old with trembling hands. Two patients, both satisfied with their doctor.)

**Tom Martin** – No joke today (He and **Donna** are still gallivanting around France for a couple of weeks).

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## DRAWING

**Paul Gustilo** was today's winner.

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## BLAST FROM THE PAST

Click [here](#) to read the meeting newsletter from 6/5/17. It is one of the last meetings presided over by **Pres. Rebecca** during her first term as club president. It is also the meeting where **Jeanne Radde**, our current president-elect, was inducted. Click [here](#) to see a few pictures from that day.

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## PROGRAM

**Michael Cooper** from Southwest Gas was our speaker today. He moved to the Las Vegas Valley from Southern California more than 25 years ago.

He studied Civil Engineering and Psychology at the University of Nevada, Las Vegas (UNLV), beginning his career with Southwest Gas in the Engineering department and excelled in the fast-paced areas of New Business, Planning, and Large Projects before successfully transitioning into the business operations side of the organization.



As Director of Key Accounts (KAM), Energy Solutions (ES), and Administration & Customer Support (ACS), **Michael**

leads multiple teams companywide, driving economic development to support the growth of both large industrial customers and small residential communities. His organization delivers innovative energy solutions designed to meet evolving utility demands while aligning with the strategic sustainability goals of the company and its customers.

In addition to his foundational engineering background, Michael holds a Master of Business Administration (MBA), is a licensed Professional Engineer (PE), and is a Certified Energy Manager (CEM).

A copy of his slide deck from his presentation is attached to the newsletter.

Thanks so much, **Michael**, for an interesting and informational presentation! We hope you will consider speaking to us again next year!



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## CONCLUSION

We concluded with the 4-Way Test led by **Pres. Rebecca**.

Draft 2026-2027 Calendar for Las Vegas Southwest President's Retreat			Number of Meetings at Lawry's	Number of Dark Days	Number of Board Meetings
START DATE / TIME	EVENT NAME	DESCRIPTION			
<b>July - Maternal and Child Health Month</b>					
Mon Jul 06, 2026 (12:15 PM)	DARK FOR INDEPENDENCE DAY HOLIDAY	DARK FOR INDEPENDENCE DAY HOLIDAY		1	
Mon Jul 13, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Jul 20, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
Mon Jul 27, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
<b>August - Membership and New Club Development Month</b>					
Mon Aug 03, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Aug 10, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Aug 17, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
Mon Aug 24, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Aug 31, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
<b>September - Basic Education and Literacy Month</b>					
Mon Sep 07, 2026 (12:15 PM)	DARK FOR LABOR DAY HOLIDAY	DARK FOR LABOR DAY HOLIDAY		1	
Mon Sep 14, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Sep 21, 2026 (08:00 AM)	SOAR AWARDS	SOAR AWARD CEREMONY			
Mon Sep 21, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
Mon Sep 28, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
<b>October - Community Economic and Development Month</b>					
Mon Oct 05, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Oct 12, 2026 (12:15 PM)	DARK FOR COLUMBUS DAY HOLIDAY	DARK FOR COLUMBUS DAY HOLIDAY		1	
Mon Oct 19, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
Mon Oct 26, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
<b>November - Rotary Foundation Month</b>					
Mon Nov 02, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Nov 09, 2026 (12:15 PM)	DARK FOR VETERANS DAY HOLIDAY	DARK FOR VETERANS DAY HOLIDAY		1	
Mon Nov 16, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
Mon Nov 23, 2026 (12:15 PM)	DARK FOR THANKSGIVING DAY HOLIDAY	DARK FOR THANKSGIVING DAY HOLIDAY		1	
Mon Nov 30, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
<b>December - Disease Prevention and Treatment Month</b>					
Fri Dec 04, 2026 (06:00 AM)	RYLA	RYLA - <a href="#">click here for last year's summary</a> .			
Mon Dec 07, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Dec 14, 2026 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
Mon Dec 21, 2026 (12:15 PM)	DARK FOR CHRISTMAS DAY HOLIDAY	DARK FOR CHRISTMAS DAY HOLIDAY		1	
Mon Dec 28, 2026 (12:15 PM)	DARK FOR NEW YEAR'S DAY HOLIDAY	DARK FOR NEW YEAR'S DAY HOLIDAY		1	

January - Vocational Service Month					
Mon Jan 04, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Sat Jan 09, 2027 (08:00 AM)	ROTARY ESSENTIALS/PRESIDENTS ADVANCE	ROTARY ESSENTIALS/PRESIDENTS ADVANCE			
Mon Jan 11, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	4-WAY SPEECH CONTEST	1		
Mon Jan 18, 2027 (12:15 PM)	DARK FOR MARTIN LUTHER KING DAY	DARK FOR MARTIN LUTHER KING DAY		1	
Mon Jan 25, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
February - Peacebuilding and Conflict Prevention Month					
Mon Feb 01, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Tue Feb 09, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	DAN STOVER MUSIC CONTEST - Valentine's Day Luncheon - spouses invited	1		
Mon Feb 15, 2027 (12:15 PM)	Dark for Presidents' Day Holiday	Dark for Presidents' Day Holiday		1	
Mon Feb 22, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
March - Water, Sanitation, and Hygiene Month					
Mon Mar 01, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Mar 08, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Mar 15, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
Fri Mar 19, 2027 (06:00 AM)	TLC	TLC			
Mon Mar 22, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Mar 29, 2027 (12:15 PM)	DARK FOR EASTER	DARK FOR EASTER		1	
April - Environmental Month					
Mon Apr 05, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Apr 12, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Fri Apr 16, 2027 (10:00 AM)	DISTRICT CONFERENCE	DISTRICT CONFERENCE			
Mon Apr 19, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
Mon Apr 26, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
May - Youth Service Month					
Mon May 03, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon May 10, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Sat May 15, 2027 (08:00 AM)	Las Vegas Southwest Weekly Club Meeting	EPIC DAY OF SERVICE			
Mon May 17, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
Mon May 24, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon May 31, 2027 (12:15 PM)	DARK FOR MEMORIAL DAY	DARK FOR MEMORIAL DAY		1	
June - Rotary Fellowships Month					
Mon Jun 07, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Jun 14, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting		1		
Mon Jun 21, 2027 (12:15 PM)	Las Vegas Southwest Weekly Club Meeting	Board Meeting	1		1
Sat Jun 26, 2027 (08:00 AM)	RI INTERNATIONAL CONVENTION - BARCELONA, SPAIN	RI INTERNATIONAL CONVENTION - BARCELONA, SPAIN			
Mon Jun 28, 2027 (12:15 PM)	DARK FOR DEBUNKING ON JULY 1, 2027	DARK FOR DEBUNKING ON JULY 1, 2027		1	
			40	12	12

**Rotary Club of Las Vegas Southwest**  
**Article for District 5300 Highlighter**  
**5/27/26**

Our Rotary year is rapidly coming to a close. It has been a 60<sup>th</sup> anniversary year for our club, having been chartered in October 1965. We have been celebrating all year with service projects, social activities, and a special project which we hope to announce next month.

Our social activities culminated with two fun events in April and May; our annual Southwest Rotary Club Golf Tournament and our quarterly “Greenspokes” meeting.

We traveled to St. George, Utah to the beautiful Sunbrook Golf Club. Our evenings were full of games and socializing and our Saturday was spent on the links. Golf expertise was not required of the golfers and strokes were generally not counted.

Last week was our final “Greenspokes” of the Rotary year. It is an evening social held quarterly that all of our new members are asked to attend during their first year of membership. In addition to socializing (and eating, of course), we also have a short program about one of the Avenues of Service. Usually, we meet in the home of one of the veteran members of the Club. This time we met for a private dinner theater performance. The owner had recently spoken to our club.

Our final service project of the year, “Happy Feet”, was providing new shoes and socks for the entire third grade class at an at-risk elementary school. Our club members love this project and we have been doing it for over twenty years.

We will soon be “debunking” our President, Rebecca Collett, who is completing her encore term as President. Our debunkings are always fun and our next article will feature some of the goings on from that event. Stay tuned for an announcement about our special anniversary project.

Check us out on our website [www.lvswr.org](http://www.lvswr.org) and on Facebook at [/lasvegassouthwestrotary](https://www.facebook.com/lasvegassouthwestrotary).



# LVSW Club Survey

Please take a few minutes to complete the Survey. I really do appreciate you taking some time to give me input and feedback. I want our club to continue to be successful! It take all members to achieve this.

\* Indicates required question

1. Member Name \*

---

2. Email/Phone number \*

---

3. Birthdate

---

4. An exciting event you would like to share.

---

5. Rotary Anniversary

---

6. Do you have suggestions for programs and/or speakers?

---

7. Do you have suggestions for community service projects (local, national and/or international)?

.....

8. Please indicate your charitable giving pledge for the 26-27 year.

.....

9. How much would you like to contribute to the Rotary Foundation? The minimum for each member is \$100 per year. Our club goal is \$250 per member. Let us know how you would like to be billed.

.....

10. Do you have a child/grandchild or know someone who does that would like to have them participate in TLC or RYLA? If so, please provide contact information.

*Check all that apply.*

Yes

No

11. Name of Student

.....

12. Name and contact info of Parent

.....

13. What area(s) of club service or leadership would you like to be involved in? 1 point

*Check all that apply*

- Programs
- Vocational
- Public Relations
- Membership
- International
- Community Service
- Social Events
- Other: \_\_\_\_\_

14. Would you like to host a Greenspokes? 1 point

*Check all that apply.*

- Yes
- No
- Other: \_\_\_\_\_

15. Any advice/comments/words of wisdom for your upcoming 26-27 President?

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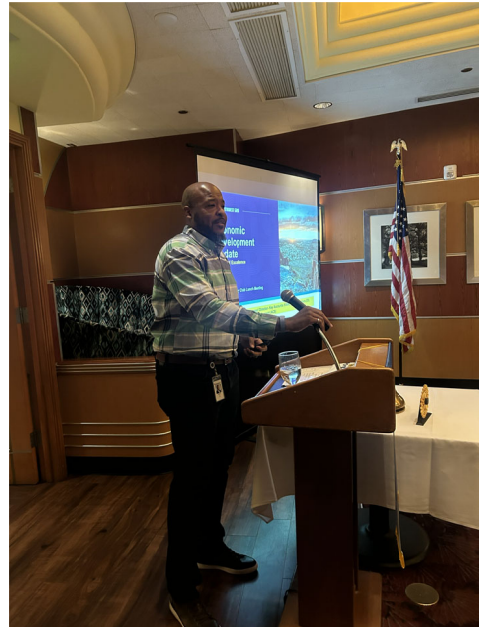
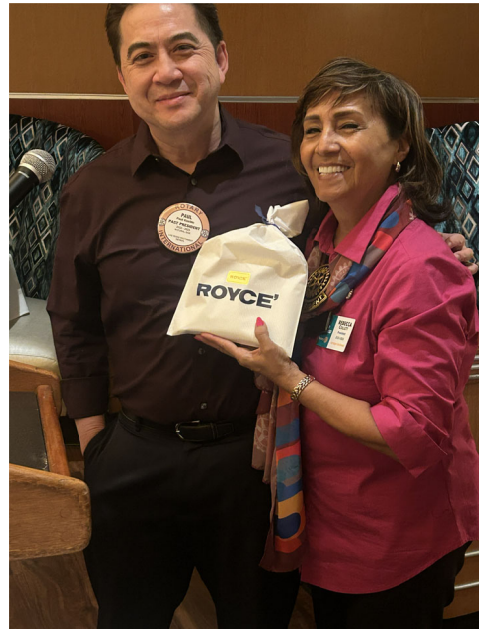
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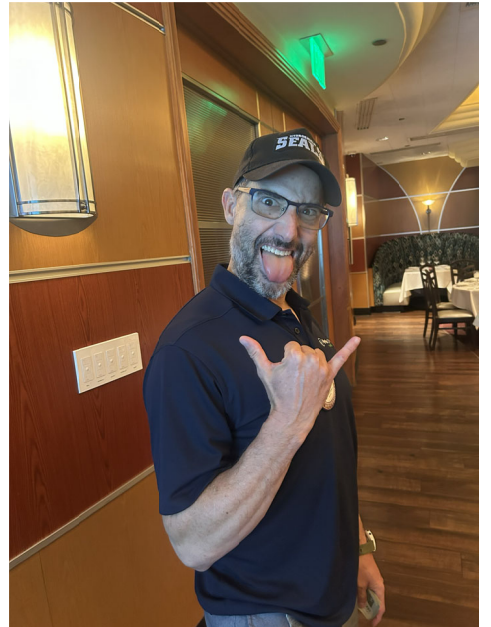
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# Economic Development Update

**Pursuit of Excellence**

Las Vegas Rotary Club Lunch Meeting  
June 8, 2026

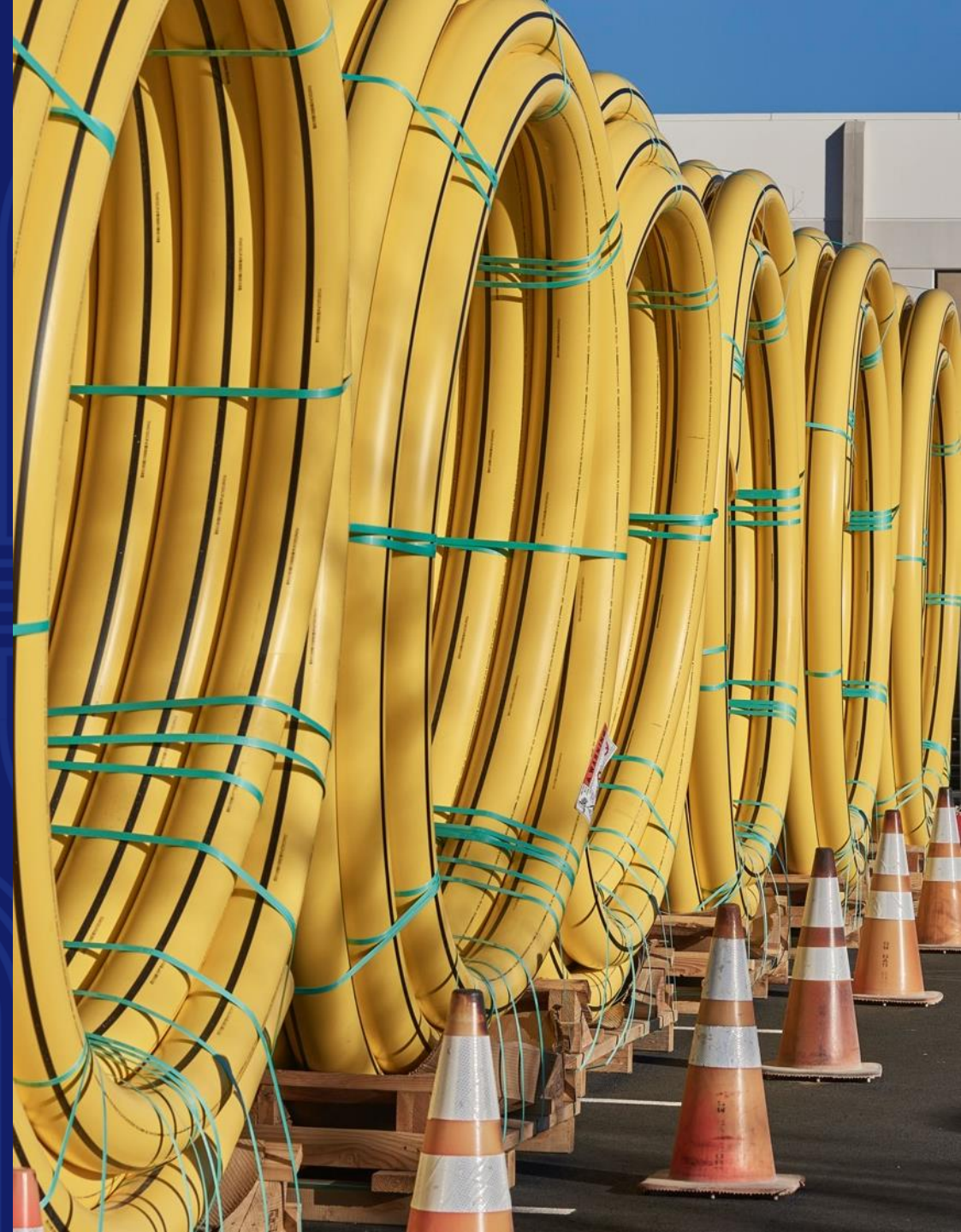


**Presented by Michael Cooper/ Director- Key Accounts (KAM), Energy Solutions (ES),  
and Administration & Customer Support (ACS)**



# Agenda

- Introduction
  - Structural Overview
    - Customer Classes
    - Focuses
- 
- What we are seeing
    - Industrial & Large Commercial Activity
    - Housing Market Dynamic
  - What we are doing



# Customer Classes



## Key Accounts Customers

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- Transport Eligible
  - NV/AZ – 180,000 therms/year
  - CA – 249,600 therms/year
- Large Undeveloped Economic Growth Areas/Parks
- Industrial
- Gas Engine
- Compressed Natural Gas (CNG)
- Electric Generation
- Renewable Natural Gas (RNG)
- Combined Heat and Power (CHP)
- Data Centers

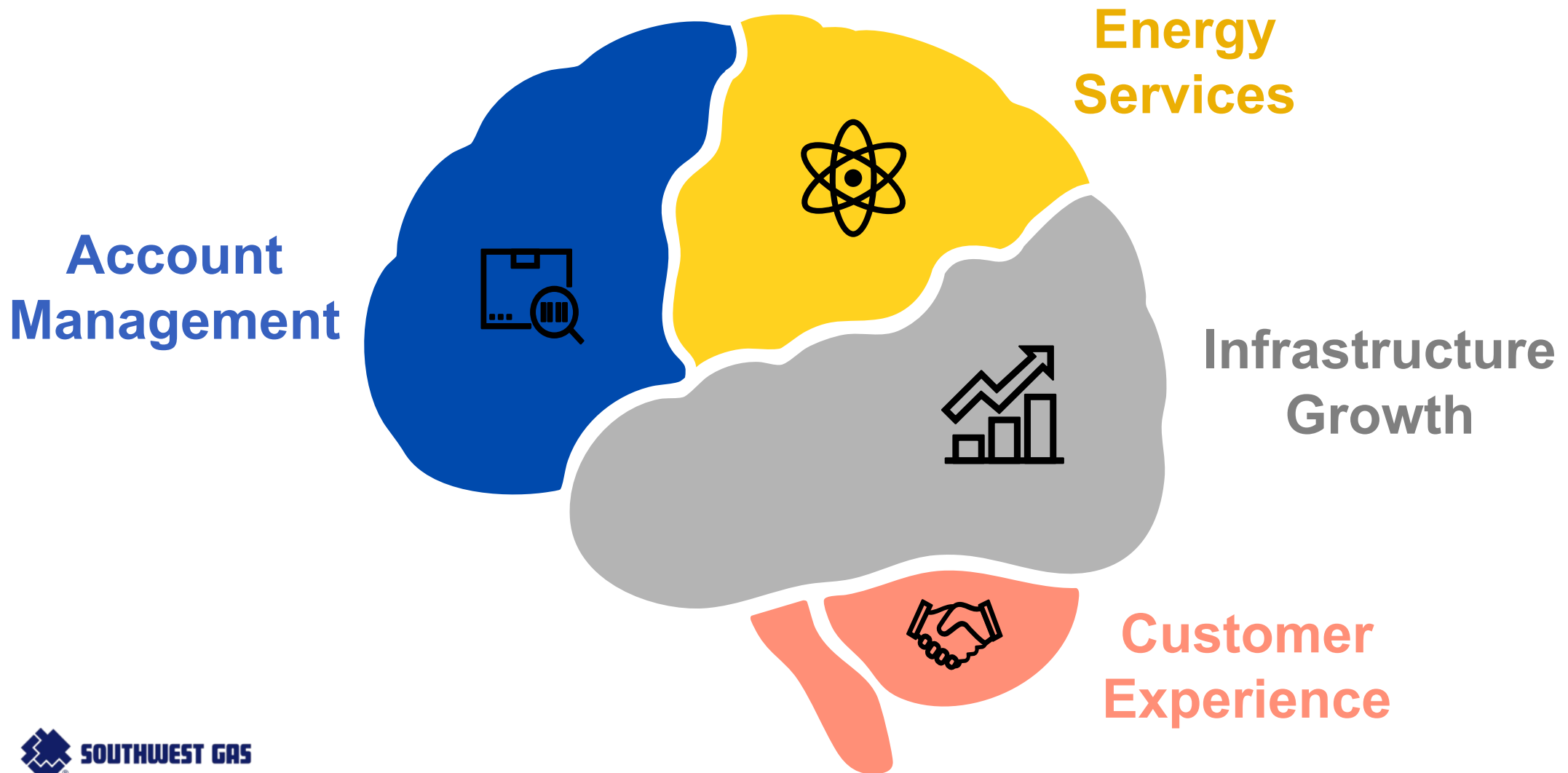


## Energy Solutions Customers

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- Residential – For Sale
  - Detached – Single Family
  - Attached – Multi Family
    - Townhomes
    - Condos
- Residential – For Rent
  - Duplex
  - Apartments
  - Homes for Rent
  - Clusters
- Small Commercial

# Essential Focuses



**State of the Market**

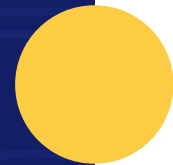
# What are we seeing?



**Large Customer Activity**



**Housing Market Dynamics**



**Key Takeaways**

# Large Customer Activity

## Arizona



## AZ Large Customer Account Activity



### EV's/Batteries

Kore Power, Lucid Motors, American Battery, Scion Power



### Industrial/Manufacturing

Procter & Gamble, Nestle, Gold Bond Building Products, Kohler, EFP



### Semiconductors & Technology

NXP Semiconductors, TSMC, Intel, Amkor Technologies, Air Liquide



### Hospitals/Resorts

Banner Health, Mayo Clinic, Vai Resorts, Desert Diamond's Far West Casino

## Nevada



## NV Large Customer Account Activity



### Resorts/Tourism

Durango Station, Edgewood Villas, Dream LV, Center Strip, Waldorf, Mirage



### Entertainment/Sports

MSG Sphere, Formula 1, Showcase V, Oakland A's



### Warehouse & Logistics

Apex Solo Mtn, Apex Central, El Dorado Industrial, NNIC, Mark IV Capital



### Mining & Industrial

Crown Holdings, Am Lithium, Rose A Farms, Komatsu, Minden Mill Distillery

# Housing Market Dynamics

## How National Pressures Continue to Impact Our Service Territory



### Market Volatility

- Shifting tax credits for builders, adding cost and reducing margins
- Unpredictable tariff policies impacting cost and supply chains
- Immigration policies impacting the workforce
- Persistent structural housing deficit, keeping price points sticky



### Affordability Gap

- \$114k salary needed for median-priced home, 70% increase since 2019
- Interest rates remain above 6%
- Median age for first-time homebuyers is **a record 40 years old**
- Younger demographics struggle with high downpayment requirements

Source: Realtor.com



### Consumer Sentiment

- One of the lowest points in more than 45 years
  - Lower than 9/11
  - Lower than the '08 Recession
  - Lower than COVID-19

# Housing Market Dynamics

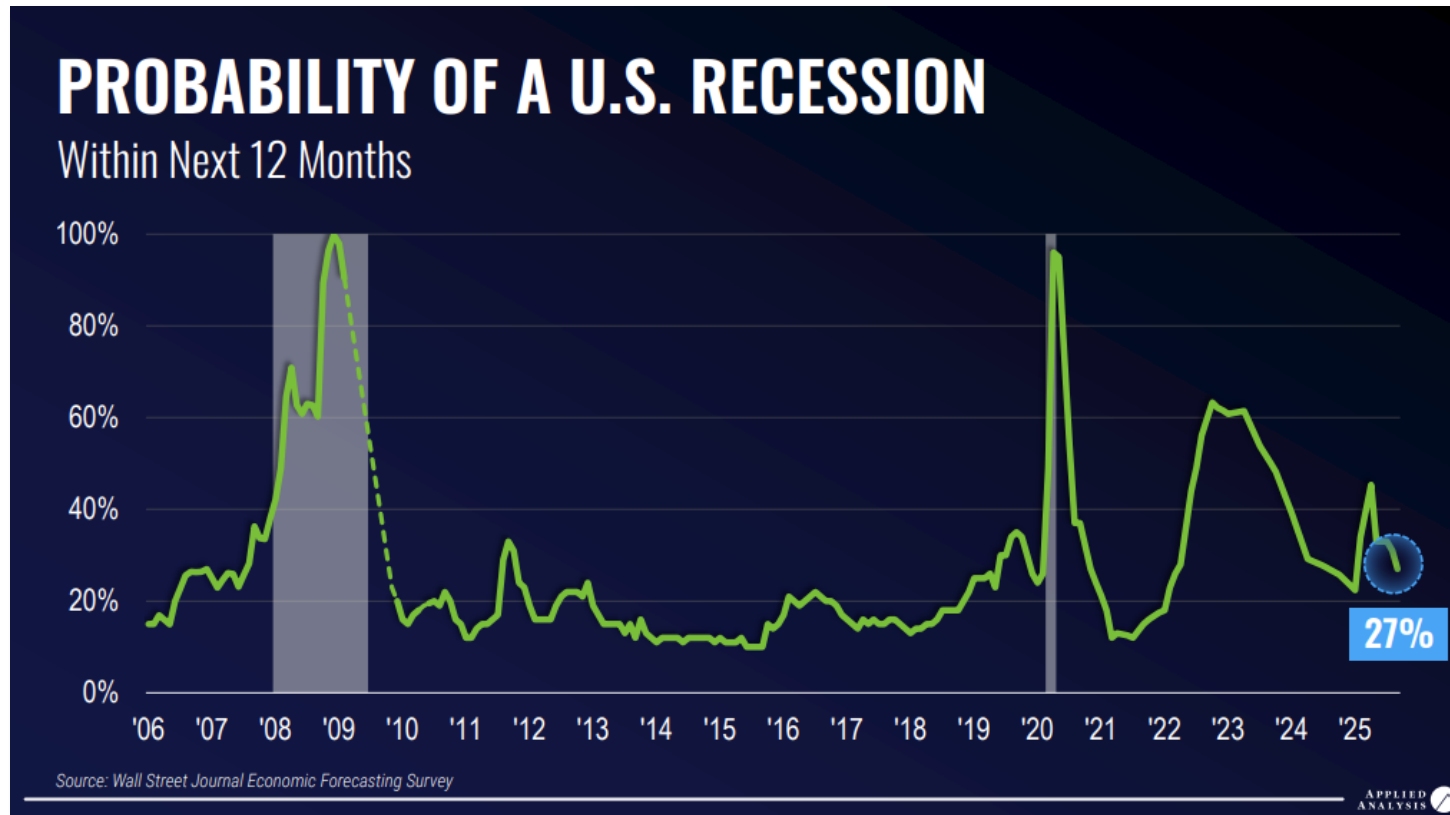
## Consumer Sentiment – United States Monthly



Source: University of Michigan

# Economic Growth

## Should we be worried?



- National Economic Growth slowed down, but this is not 2008
- Recency bias
- Probability of a recession is down to 27%
- Transition towards equilibrium

# Federal Reserve's Next Move: ??????

ECONOMY

## Consumer prices rose 3.8% annually in April, the highest since May 2023

PUBLISHED TUE, MAY 12 2026-8:30 AM EDT | UPDATED TUE, MAY 12 2026-5:07 PM EDT

 **Jeff Cox**  
@JEFF.COX.7528  
@JEFFCOXCNBCCOM

THE WALL STREET JOURNAL.

World Business U.S. Politics **Economy** Tech Markets & Finance Opinion Free Expression Arts Lifestyle Re

ECONOMY • CENTRAL BANKING

## Trump Picked Warsh to Cut Rates. Markets Are Bracing for the Opposite.

Kevin Warsh is sworn in as Fed chairman at the White House, with inflation rising and the bond market signaling a possible rate hike

By [Nick Timiraos](#) [Follow](#)

Updated May 22, 2026 12:57 pm ET

### LOWER INTEREST RATES

- 

**1**

**SPUR GROWTH, INCREASE HIRING**

Lower lending rates can boost the economy and create jobs.
- 

**2**

**LOWER MORTGAGE RATES, MORE AFFORDABLE HOUSING**

Lower Treasury yields can indirectly lead to lower mortgage rates.
- 

**3**

**EASIER TO MANAGE \$39 TRILLION IN DEBT**

Lower rates make servicing the national debt more manageable.

**Regional Market Analysis**

# Resiliency of the Southwest



**Market Advantages**



**Regional Challenges**

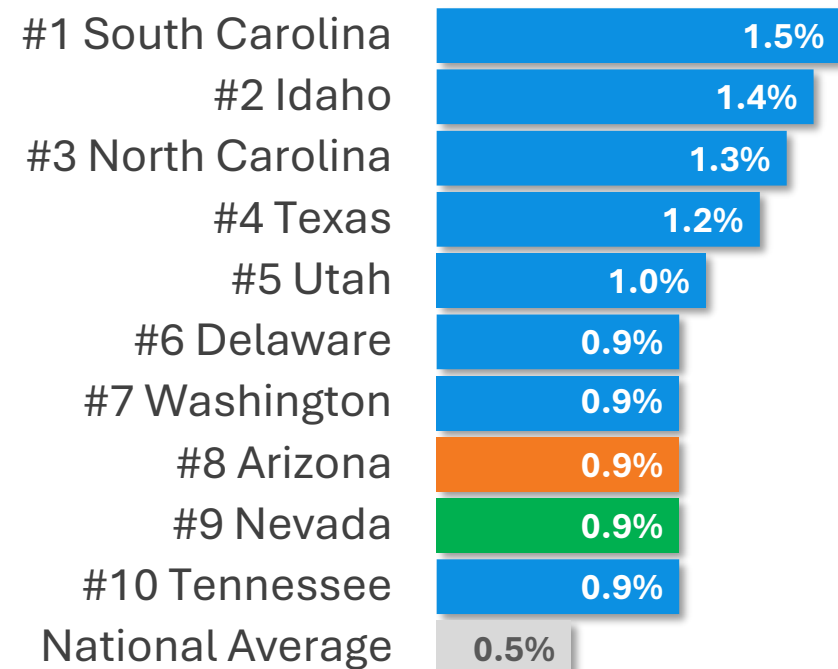


**Our Response**

# 2025 National Population Growth Rates

- General correlation between state population growth rate and customer growth
- Population growth rate across our service areas exceeds the national average of 0.5%
- Both Nevada and Arizona rank among the top 10 states for population growth despite national slowdown

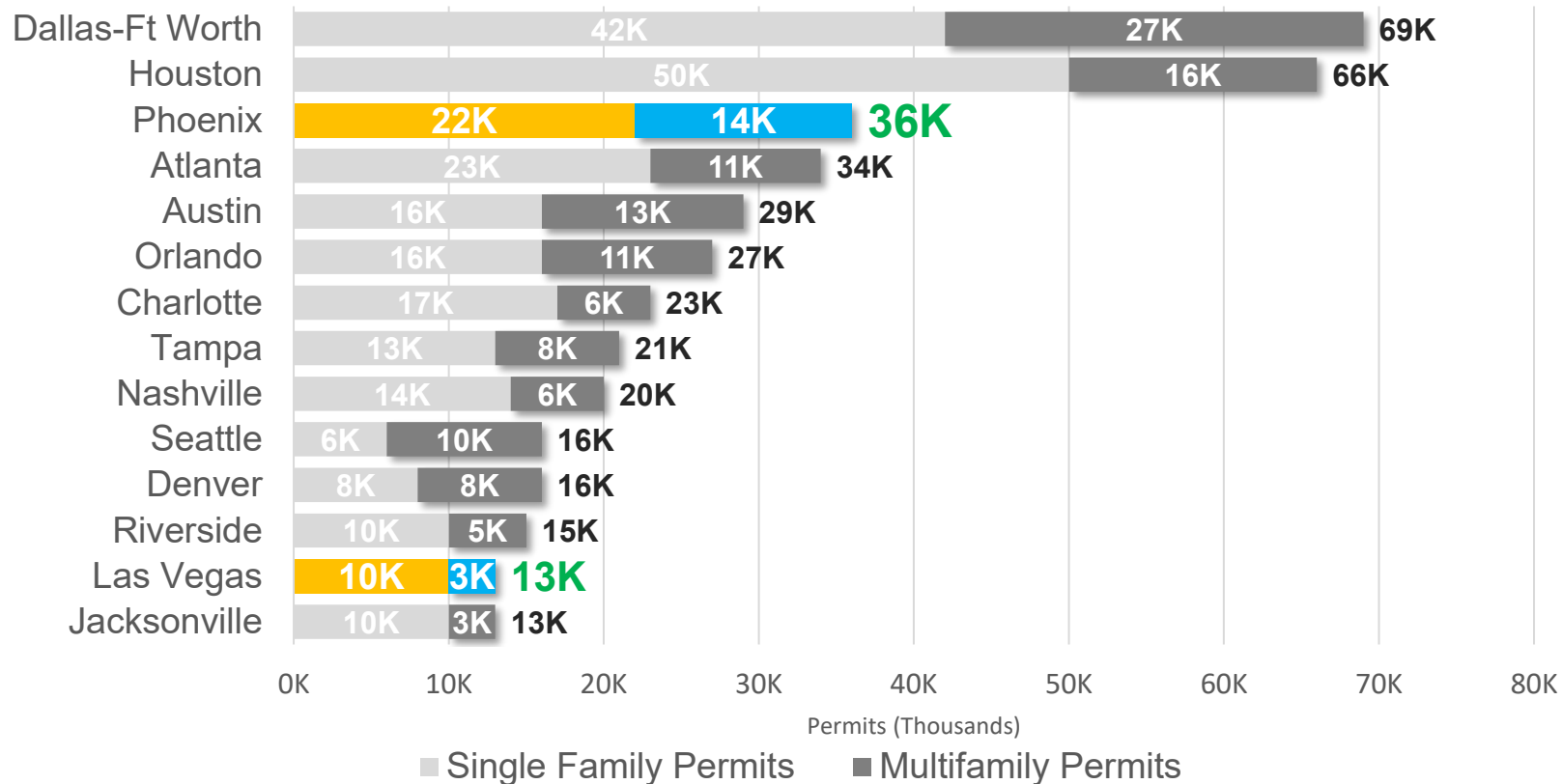
Top 10 States by Percent Growth  
2024-2025



# Market Advantages – Housing Market Comparison

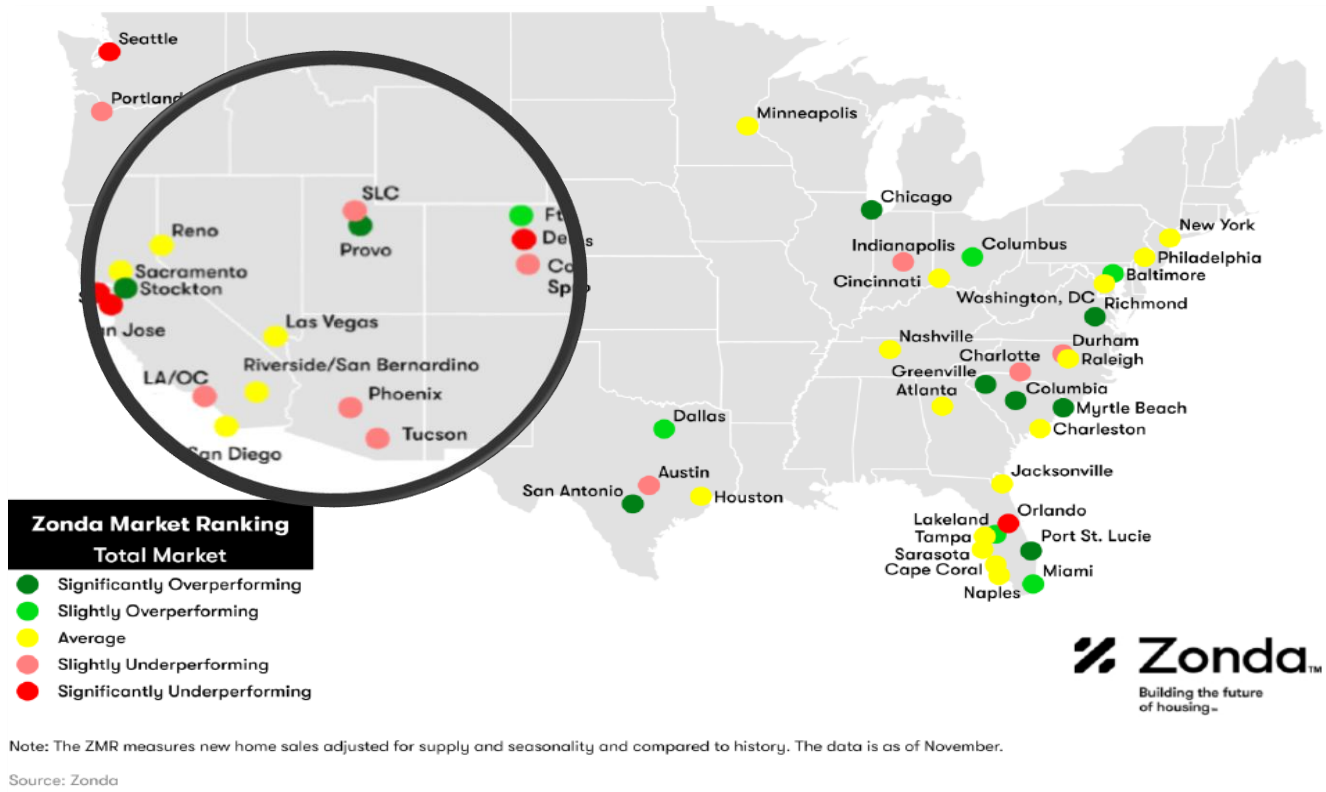
## Top 15 Markets - Single Family vs Multifamily Permits

Last 12 Months - Through August 2025



- Permits are generally a forward indicator of future development
- Both Las Vegas and Phoenix are within the top 15 nationally
- Future resilience within our key market sectors

# Builder Challenges



## Builder's Perspective – Market Performance Factors

- Competition from other builders
- Margins per home
- Marketing costs necessary to generate sales
- Price reductions & incentives required to close homes

Relatively, Arizona is underperforming, and Nevada is performing average  
(Driving shift in strategy- Contract to Build)

# Southern Nevada Land Scarcity

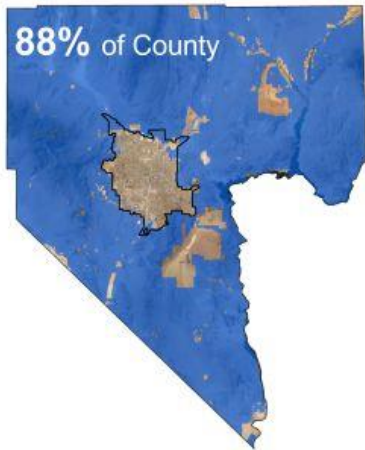
## Federal Land & Vacant Land Share Statistics Clark County, Nevada

Lied Center  
for Real Estate

UNLV | LEE  
BUSINESS SCHOOL

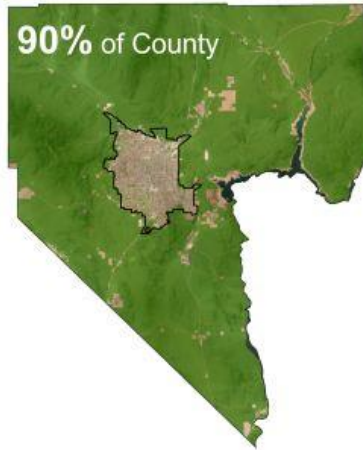
#1

What share of **Clark County, NV** is Federally Controlled?



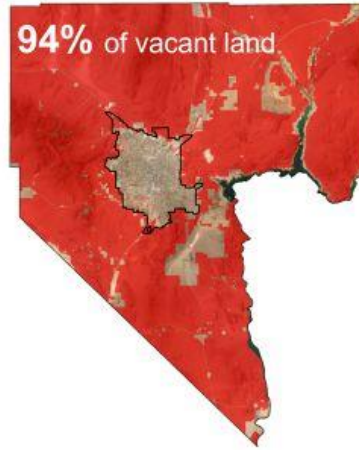
#2

What share of **Clark County, NV** is Vacant?



#3

What share of **Vacant Land** is Federally Controlled?



Federally Controlled Land  
Vacant Land  
Vacant Federally Controlled Land

SNPLMA Las Vegas  
Valley Disposal  
Boundary

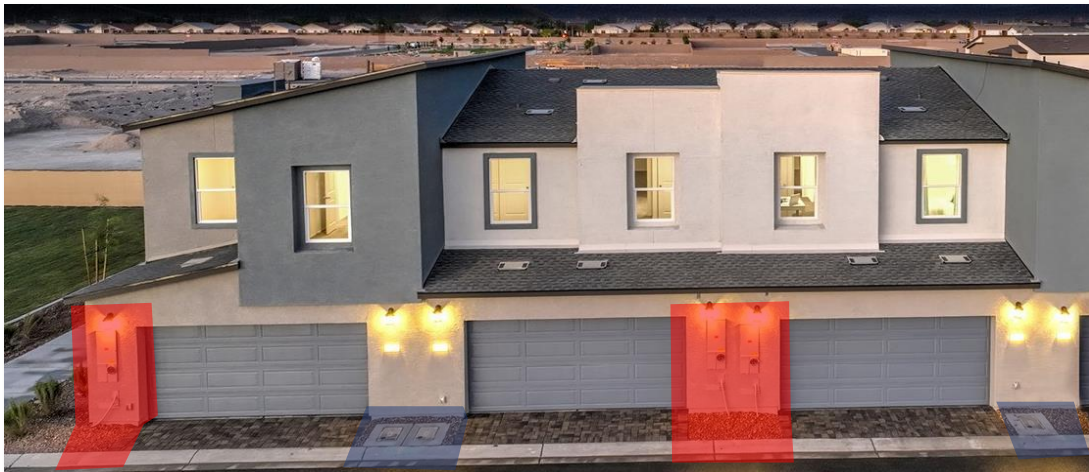
Clark County, NV  
Cartographic  
Boundary

## Market Dynamics

- 94% of the vacant land within SNV is federally controlled
- SNV study is projecting the region to run out of developable land by **2032** (SNHBA)
- No quick resolution in sight
- This scarcity drives up housing costs
- Builders have responded by shifting focus to high-density attached products

# Southern Nevada

## Land Scarcity → Spacing Constraints



Attached for sale product

Power Conflicts  
Water Conflicts

## Market Dynamics

- Builders have responded by shifting focus to high-density attached products
- The percentage of attached products has ballooned from less than 4% of the total market to over 30%
- Significant spacing challenges

# Traditional MSA not an option



# Key Takeaways



## **The National Landscape remains challenging.**

Historic fundamentals provides context to shorter-term perceptions of the market.



**Regional Market continues to be resilient.** Sustained net migration from high-cost markets.



**Continuous improvement and the pursuit of excellence.** Will need to remain fluid and responsive to changing dynamics.



**#RELATIONSHIPSMATTER**

# Event Calendar: Las Vegas Southwest

EN ▾

search..



Include Events:  **District Online Meetings** (123)  **Invitation Only** (127)

(All [On](#)/[Off](#))  **District Event** (189)  **District Reminder** (384)

**Club Event** (579)  **Club Meeting** (774)

**Club FundRaiser** (969)  **District GOV Official Visit** (1164)

**Multi-District Event** (1359)  **District Fundraiser** (1507)

**RLI Training Event** (1579)  **Club Online Meeting** (5456)

**Donation** (5712)  **Club Service Projects** (10961)

**RLI Training Event** (12971)  **CART Event** (12154)

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Options:  Show My Club's and District Events






Show only Events I can register for

Show short description on Event

Show meeting Speaker/Topic

## June 2026 – November 2027 Rotary Fellowships Month

June 6, 2026			Saturday
8:00am - 12:00am PS	<b>Save the Date-Rotary Cleft Lip Project</b>	June 6, 2026-June 21, 2026 Kampala, Uganda	
June 8, 2026			Monday
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a> <b>Las Vegas Southwest Weekly Club Meeting</b>	Michael Cooper, Southwest Gas	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy. Las Vegas, NV 89169
June 13, 2026			Saturday
8:00am - 12:00am PS	<b>R.I. Convention Taipei</b>		
8:00am - 5:00pm PS	<a href="#">Las Vegas Southwest</a> <b>President's Retreat - Jeanne Radde</b>	<b>President's Retreat for Jeanne Radde's Year</b>	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy. Las Vegas, NV 89169
June 15, 2026			Monday
11:00am - 12:00pm PS	<a href="#">Las Vegas Southwest</a> <b>Board Meeting</b>	Board meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy. Las Vegas, NV 89169
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a> <b>Las Vegas Southwest Weekly Club Meeting</b>	Don Logan - Las Vegas Aviators	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy. Las Vegas, NV 89169
June 22, 2026			Monday
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a> <b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy. Las Vegas, NV 89169
June 25, 2026			Thursday
6:00pm - 9:00pm PS	<a href="#">Las Vegas Southwest</a> <b>Debunking</b>	Debunking of President Rebecca Collett is scheduled for Thursday, June 25, 2026, at Angel Park Golf Club, starting at 6:00 p.m.	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy. Las Vegas, NV 89169
June 27, 2026			Saturday
5:00pm - 9:00pm PS	<b>Save the Date/District Governor's Dinner</b>	TBD	
June 29, 2026			Monday
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a> <b>Dark - Debunking</b>	DARK FOR DEBUNKING	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy. Las Vegas, NV 89169
July 6, 2026			Monday
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a> <b>DARK FOR INDEPENDENCE DAY HOLIDAY</b>	DARK FOR INDEPENDENCE DAY HOLIDAY	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
July 11, 2026			Saturday
8:00am - 4:00pm PS	<b>Leadership Retreat?</b>		
July 13, 2026			Monday

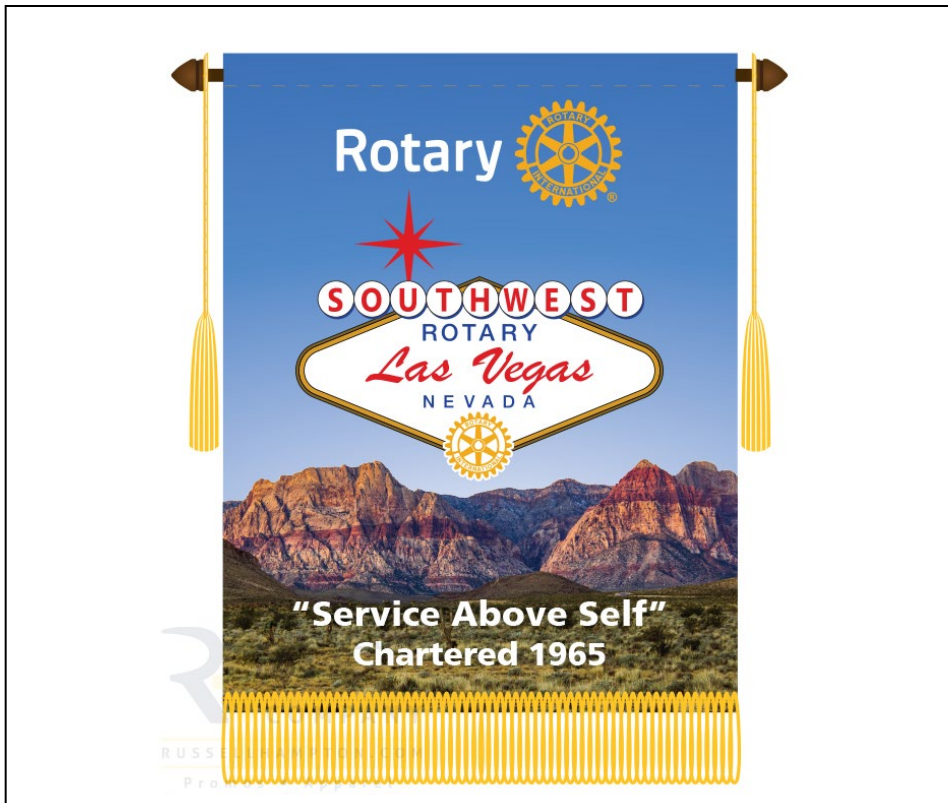
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>July 20, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>July 22, 2026</b>				<b>Wednesday</b>
3:00pm - 12:00am CS	<a href="#">PETS - MDP Alliance</a>	<b>2026 MDP Alliance Annual Meeting Registration</b>	 <p>July 22-23-24, 2026 One Rotary Center Evanston, IL</p>	 <b>Rotary International</b> 1560 Sherman Avenue Evanston, OH 60201
3:00pm - 12:00am ET	<a href="#">PETS - MDP Alliance</a>	<b>2026 MDP Alliance VENDOR Registration</b>	 <p>July 22-23-24, 2026</p>	 <b>Rotary International</b> 1560 Sherman Avenue Evanston, OH 60201
<b>July 27, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>August 1, 2026</b>				<b>Saturday</b>
9:00am - 4:00pm PS		<b>RLI California</b>		
<b>August 3, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>August 10, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>August 17, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>August 24, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>August 31, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>September 7, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>DARK FOR LABOR DAY HOLIDAY</b>	DARK FOR LABOR DAY HOLIDAY	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>September 14, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>September 19, 2026</b>				<b>Saturday</b>
8:00am - 3:30pm GM	<a href="#">RLI - Southern California-Nevada</a>	<b>RLI - Part I, II and III-District 5330-Sep 19 2026-Beaumont, CA</b>	<b>Beaumont Presbyterian Church</b> 702 Euclid Avenue Beaumont, CA 92223  <b>Courses:</b> Parts I, II and III  <b>Cost:</b> \$45.00 <b>Time:</b> 8:00 am - 3:30 p.m.	 <b>Beaumont Presbyterian Church</b> 702 Euclid Avenue Beaumont, CA 922234
<b>September 21, 2026</b>				<b>Monday</b>

8:00am - 10:00am PS	<a href="#">Las Vegas Southwest</a>	<b>SOAR AWARDS</b>	SOAR AWARD CEREMONY	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
9:00am - 11:00am PS		<b>SOAR</b>		
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>September 28, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>October 3, 2026</b>				<b>Saturday</b>
8:00am - 4:00pm PS		<b>Rotary Leadership Institute Nevada - Part I and II- 5300</b>	<p>Courses: Part I and Part II  Cost: \$45.00 (each course)  Time: 8:00 am - 4:00 p.m.</p> <p>Location:  Nevada School of Inquiry  7375 S. Pecos Rd. #104  Las Vegas, NV. 89120</p>	<p><b>Nevada School of Inquiry</b>  7375 S. Pecos Rd. #104  Las Vegas, NV 89120</p>
<b>October 5, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>October 12, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>DARK FOR COLUMBUS DAY HOLIDAY</b>	DARK FOR COLUMBUS DAY HOLIDAY	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>October 19, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>October 26, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>November 2, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>November 9, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>DARK FOR VETERANS DAY HOLIDAY</b>	DARK FOR VETERANS DAY HOLIDAY	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>November 16, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>November 23, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>DARK FOR THANKSGIVING DAY HOLIDAY</b>	DARK FOR THANKSGIVING DAY HOLIDAY	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>November 30, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>December 4, 2026</b>				<b>Friday</b>
6:00am - 12:00am PS	<a href="#">Las Vegas Southwest</a>	<b>RYLA</b>	RYLA - click <a href="#">here</a> for last year's summary.	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
9:00am - 12:00am PS		<b>RYLA</b>		
<b>December 7, 2026</b>				<b>Monday</b>

12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>December 14, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>December 21, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>DARK FOR CHRISTMAS DAY HOLIDAY</b>	DARK FOR CHRISTMAS DAY HOLIDAY	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>December 28, 2026</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>DARK FOR NEW YEAR'S DAY HOLIDAY</b>	DARK FOR NEW YEAR'S DAY HOLIDAY	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169-0964
<b>January 4, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>January 9, 2027</b>				<b>Saturday</b>
8:00am - 5:00pm PS	<a href="#">Las Vegas Southwest</a>	<b>ROTARY ESSENTIALS/PRESIDENTS ADVANCE</b>	ROTARY ESSENTIALS/PRESIDENTS ADVANCE	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>January 11, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	4-WAY SPEECH CONTEST	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>January 18, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>DARK FOR MARTIN LUTHER KING DAY</b>	DARK FOR MARTIN LUTHER KING DAY	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>January 25, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>February 1, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>February 9, 2027</b>				<b>Tuesday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	DAN STOVER MUSIC CONTEST — Valentine's Day Luncheon - spouses invited	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>February 15, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Dark for Presidents' Day Holiday</b>	Dark for Presidents' Day Holiday	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>February 22, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>February 27, 2027</b>				<b>Saturday</b>
8:00am - 3:30pm GM	<a href="#">RLI - Southern California-Nevada</a>	<b>RLI - Part I, II and III-District 5330-Feb 27 2027-Beaumont, CA</b>	<b>Beaumont Presbyterian Church</b> <b>702 Euclid Avenue</b> <b>Beaumont, CA 92223</b>	<b>Beaumont Presbyterian Church</b> 702 Euclid Avenue Beaumont, CA 922234
		<b>Courses:</b> Parts I, II and III		
		<b>Cost:</b> \$45.00		
		<b>Time:</b> 8:00 am - 3:30 p.m.		
<b>March 1, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>March 8, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>March 13, 2027</b>				<b>Saturday</b>

8:00am - 9:00am PS		<b>Foundation Fundraiser</b>		
8:00am - 9:00am PS		<b>Foundation Fundraiser</b>		
<b>March 15, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>March 19, 2027</b>				<b>Friday</b>
6:00am - 12:00am PS	<a href="#">Las Vegas Southwest</a>	<b>TLC</b>	TLC	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
8:00am - 12:00am PS		<b>TLC -</b>		
<b>March 22, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>March 29, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>DARK FOR EASTER</b>	DARK FOR EASTER	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>April 3, 2027</b>				<b>Saturday</b>
9:00am - 4:00pm PS		<b>RLI Nevada</b>		
9:00am - 4:00pm PS		<b>RLI SoCal</b>		
<b>April 5, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>April 12, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>April 16, 2027</b>				<b>Friday</b>
8:00am - 12:00pm PS		<b>District Conference with D5495</b>		
<b>April 19, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>April 26, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>May 1, 2027</b>				<b>Saturday</b>
8:00am - 9:00am PS		<b>Superbuild</b>		
<b>May 3, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>May 10, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>May 15, 2027</b>				<b>Saturday</b>
8:00am - 5:00pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	EPIC DAY OF SERVICE	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
8:00am - 9:00am PS		<b>Epic Day of Service</b>		
<b>May 17, 2027</b>				<b>Monday</b>

12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>May 24, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>May 31, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>DARK FOR MEMORIAL DAY</b>	DARK FOR MEMORIAL DAY	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>June 7, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>June 14, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>		<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>June 21, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>Las Vegas Southwest Weekly Club Meeting</b>	Board Meeting	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>June 26, 2027</b>				<b>Saturday</b>
8:00am - 12:00am PS	<a href="#">Las Vegas Southwest</a>	<b>RI INTERNATIONAL CONVENTION - BARCELONA, SPAIN</b>	RI INTERNATIONAL CONVENTION — BARCELONA, SPAIN	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169
<b>June 28, 2027</b>				<b>Monday</b>
12:15pm - 1:30pm PS	<a href="#">Las Vegas Southwest</a>	<b>DARK FOR DEBUNKING ON JULY 1, 2027</b>	DARK FOR DEBUNKING ON JULY 1, 2027	<b>Lawry's The Prime Rib</b> 4043 Howard Hughes Pkwy Las Vegas, NV 89169



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**Frank Abbott**  
CFO

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Fax: 702 545-0333  
Direct: 415 722-8223

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*Diplomate American Board of Urology*

**Las Vegas**  
Urology

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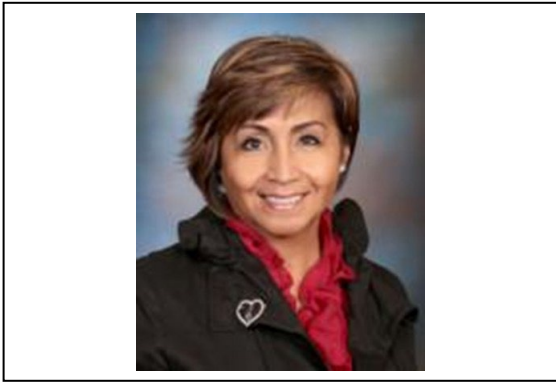
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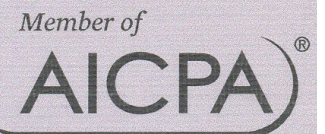


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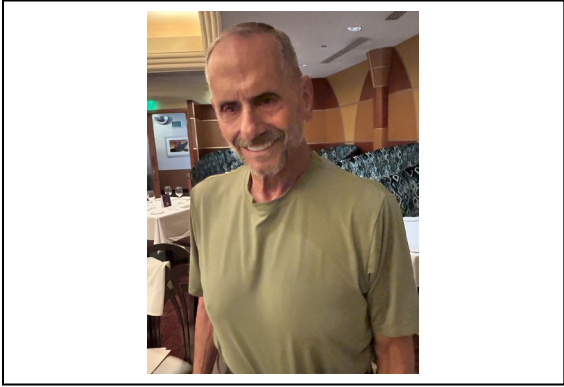
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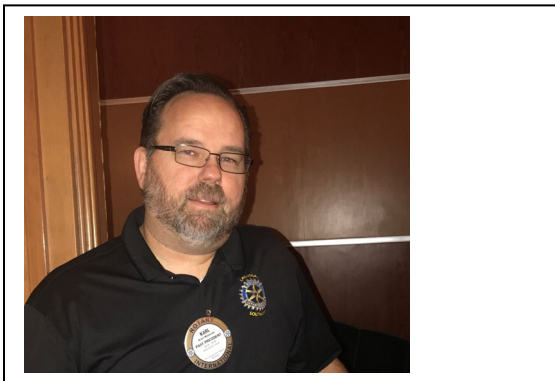
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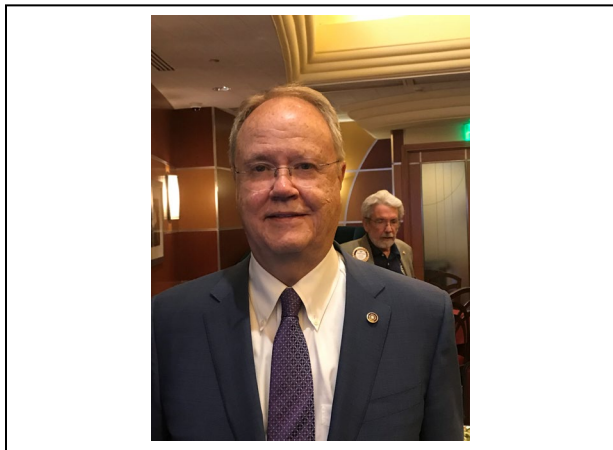
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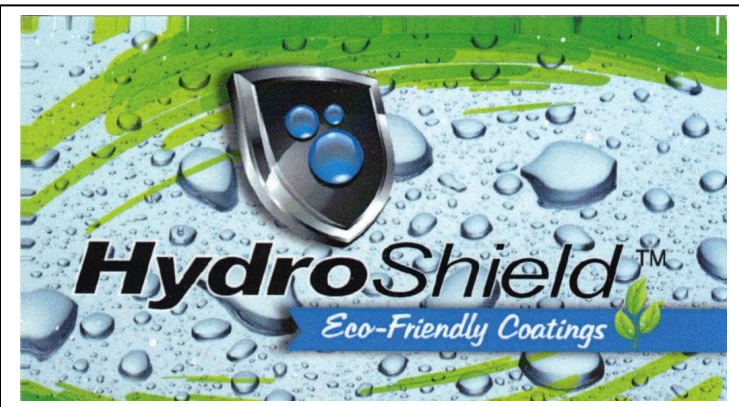


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